

**Almond Board of California** 

# **Economics of Orchard Establishment and Almond Production**

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# ECONOMICS OF ORCHARD ESTABLISHMENT & ALMOND PRODUCTION

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#### Cost Studies – Data Collection Process





#### Contributors

- Growers and Packers
- UC Extension Cooperative Advisors and Specialists
- Industry Representatives
  - Agricultural Lenders
  - Chemical Companies
  - Equipment Manufacturers
  - Labor Contractors
  - Custom Services Providers



#### **Cost Study Components**

- Cultural Costs
- Harvest Costs
- Cash Overhead
- Non-cash Overhead



#### Cost Study Components – Cultural Costs

- Cultural Costs
  - Pruning
  - Disease and Pest Control
  - Floor Management
  - Irrigation
  - Fertilization
- Harvest Costs
- Cash Overhead
- Non-cash Overhead



#### Cost Study Components – Harvest Costs

- Cultural Costs
- Harvest Costs
  - Shake, Sweep & Rake
  - Pick up and Haul
  - Hull and Shell Nuts
- Cash Overhead
- Non-cash Overhead



#### Cost Study Components – Cash Overhead

- Cultural Costs
- Harvest Costs
- Cash Overhead
  - Office Expenses
  - Liability Insurance
  - Property Taxes and Insurance
  - Sanitary Services
  - Environmental Fees
  - Repairs on Buildings and Irrigation System
- Non-cash Overhead



#### Cost Study Components – Non-Cash Overhead

- Cultural Costs
- Harvest Costs
- Cash Overhead
- Non-cash Overhead (Capital Recovery)
  - Buildings, Shop and Field Tools
  - Irrigation System
  - Fuel Tanks
  - Equipment
  - Trees
  - Land



#### Cost Study Components - Example: Equipment

- Cultural Costs
  - Fuel and Lube
  - Repairs
- Cash Overhead
  - Insurance
  - Taxes
- Non-cash Overhead (Capital Recovery)
  - Principle & Interest or Ownership Costs



#### Cost Studies - Disclaimer

- Benchmark/Sample not statistical average
- Specific to assumptions listed in the study:
  - Orchard size
  - Crop variety & Organic vs. Conventional
  - Outsourcing practices (i.e. custom operator harvest)
  - Pest pressures at the time
  - Environmental factors(i.e. drought).
  - Economic conditions(i.e. crop prices).



#### Cost Study Example

- San Joaquin Valley South 2016
  - 16' x 22' tree spacing, 124 trees per acre
  - 100 acre orchard
  - Double Line Drip Irrigation
  - Grower Harvest
  - -23 year orchard life



#### Cost Study Example -San Joaquin Valley South - 2016

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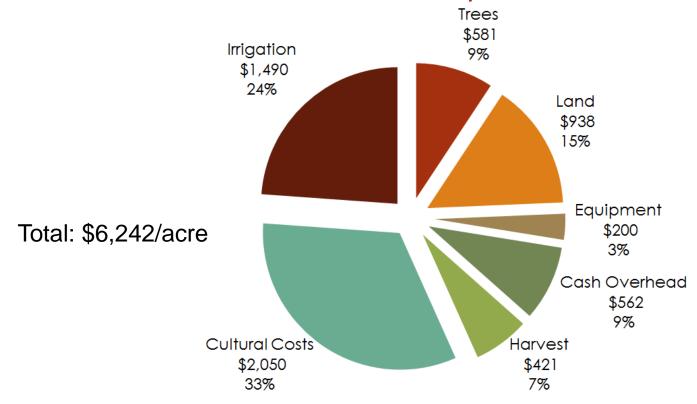
#### Almond Orchard Establishment - Operating Cost per Acre

Total Investment - \$14,782



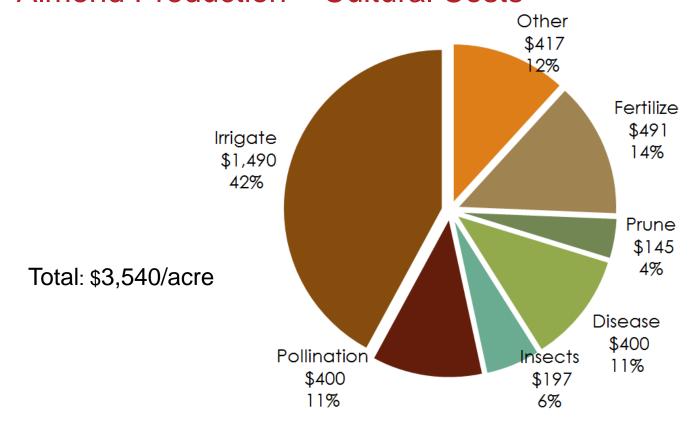


### Almond Production – Total Cost per Acre



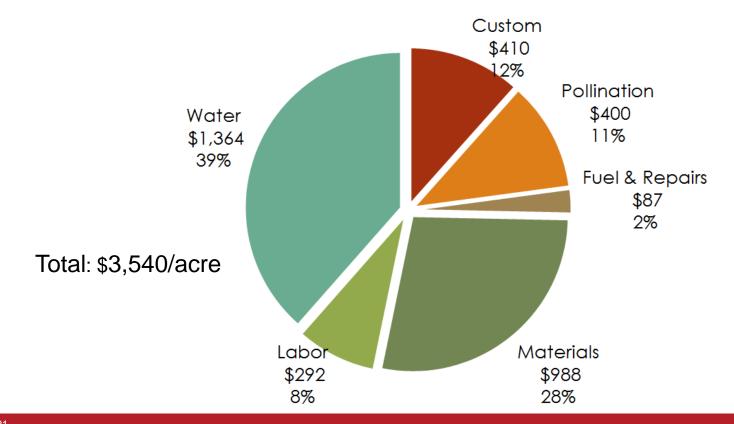


#### Almond Production – Cultural Costs



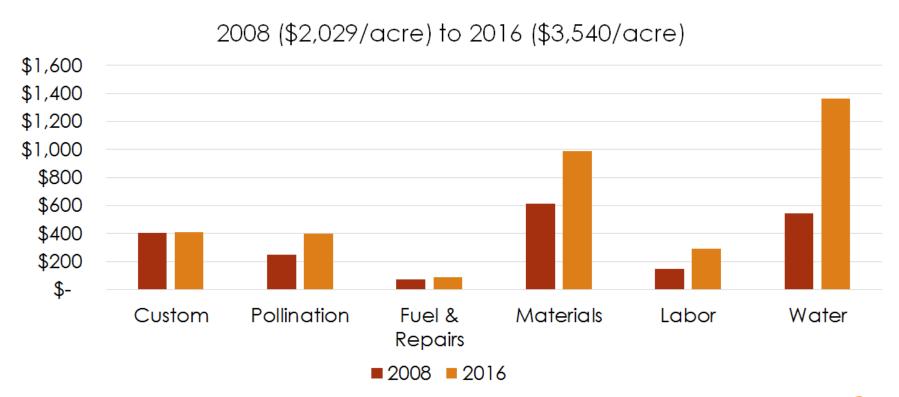


#### Almond Production – Cultural Costs (cont.)





#### Comparison of Cultural Costs – 2008 to 2016



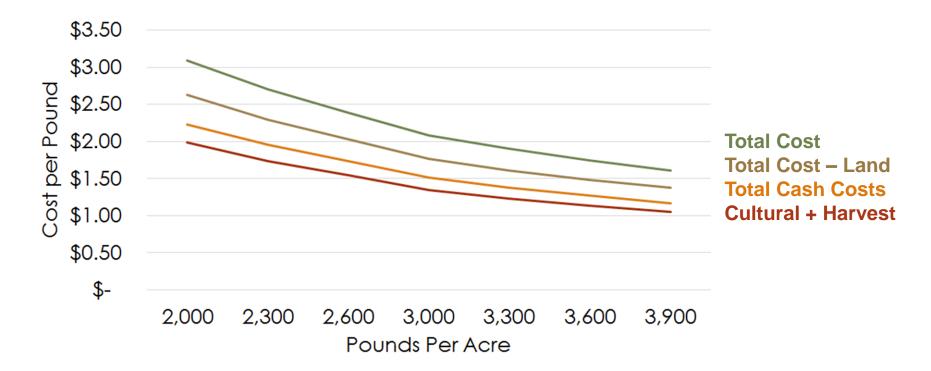


#### Risk Analysis - Cost per Pound at Varying Yields

- Expected Yield Range: 2,000 3,900 lbs. per acre
  - Yields will vary by location, grower, year, and age of orchard, among other factors.
- Expected Grower Farm Price Range: \$1.00- \$4.00/lb.
  - Prices will vary depending on market condition, almond variety and quality, among other factors.

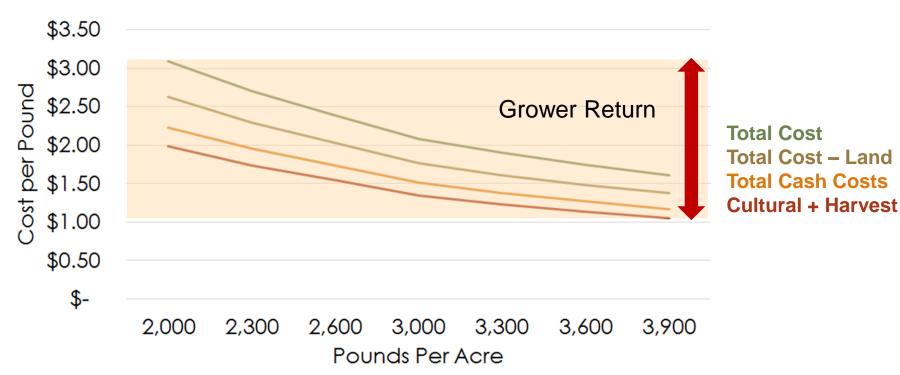


#### Risk Analysis – Cost per Pound at Varying Yields



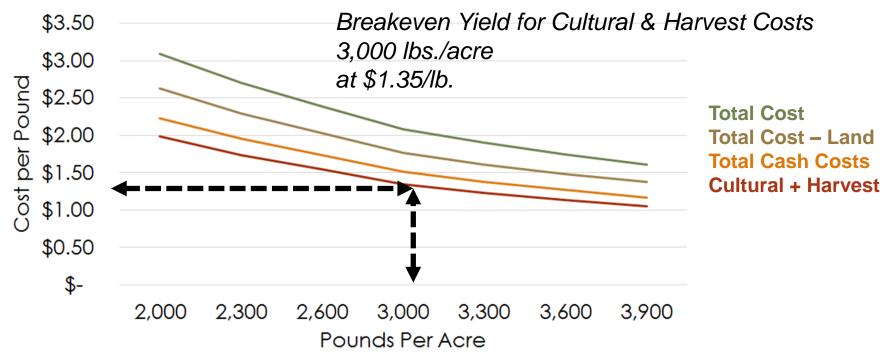


#### Risk Analysis – Cost per Pound at Varying Yields



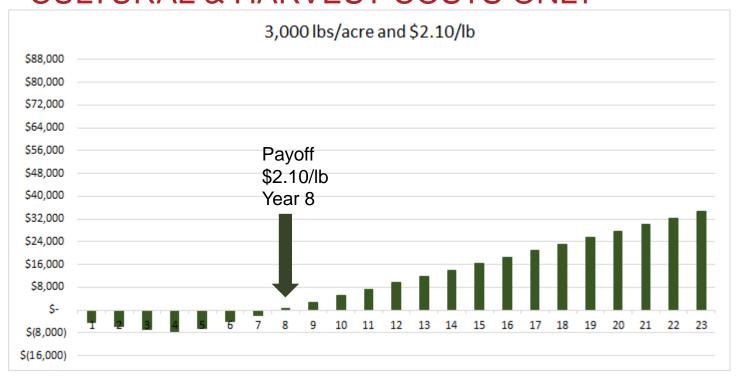


#### Risk Analysis – Cost per Pound at Varying Yields





## Accumulated Net Return per Acre - CULTURAL & HARVEST COSTS ONLY





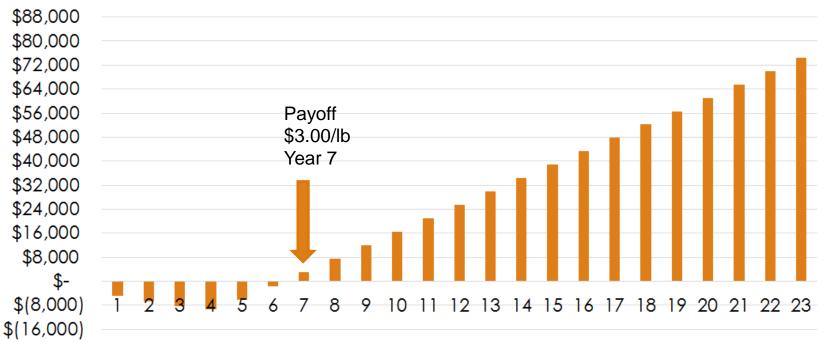
#### - CULTURAL & HARVEST COSTS ONLY





#### - TOTAL CASH COSTS (incl. Cash Overhead)

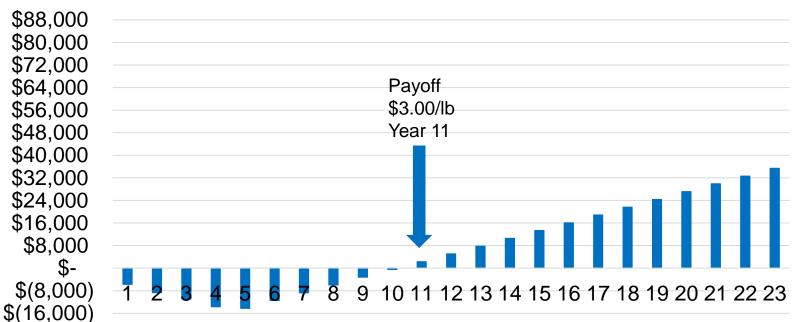
3,000 lbs/acre at \$3.00/lbs





#### - TOTAL COSTS (incl. Non-Cash Overhead)

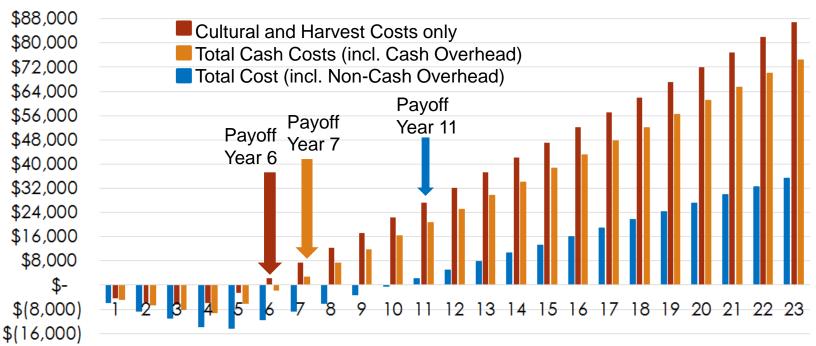
3,000lbs/acre at \$3.00/lb





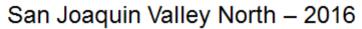
#### - COST COMPARISON

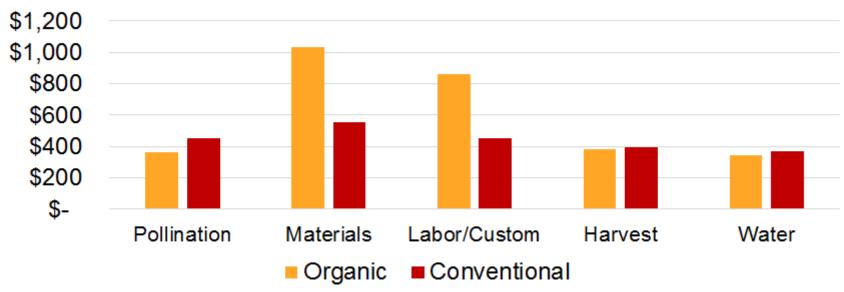
3.000 lbs/acre at \$3.00/lb





#### Organic vs. Conventional - Comparison of Operating Cost





#### Source:

University of California Cooperative Extension Agriculture and Natural Resources Center Agricultural Issues Center (2016)



<sup>&</sup>quot;Sample Costs to Establish an Orchard and Produce Almonds - San Joaquin Valley North - 2016."

<sup>&</sup>quot;Sample Costs to Produce Organic Almonds - San Joaquin Valley North - 2016."

#### Organic vs. Conventional - Comparison of Net Returns

Study	Organic	Conventional	Comment
Estimated Yield (lbs/acre)	1,800	2,200	~20% yield reduction
Estimated Returns (\$/lb)	3.50	2.50	~\$1/lb. premium
Gross Returns (\$/acre)	6,300	5,500	~15% higher returns
Less Operating Costs (\$/acre)	2,971	2,225	~25% higher costs
Net Returns above Op. Costs (\$/acre)	3,329	3,275	(Cultural & Harvest Costs)



#### **Users of Cost Studies**

- Growers
- Crop Commissions/Associations/Cooperatives
- Industry Representatives
- University of California
- Government Agencies
- Foreign entities

Cost Studies Website: 1.2 Million downloads in 2015



#### Interactive Cost Study Tool

- Template to estimate costs to produce almonds
- Pre-loaded with cost study data
- Output Tables:
  - Costs per Acre
  - Costs per Month
  - Ranging Analysis
- Challenges:

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- Complexity of data points
- Interactive cost modeling
- Funding for software development



#### Agricultural Issues Center - Cost Studies Website

- Link: <a href="http://coststudies.ucdavis.edu/">http://coststudies.ucdavis.edu/</a>
- Search Options:

#### Filter Current Studies by Commodity, Location, or Year:



- Tools: Tree Loss Calculator
  - Replacement Costs
  - Loss of Income
  - Value of Tree lost @ Age





